**GOAL**

To achieve ‘Functional Zero’ by 2020 (Translation: Building a housing-focused system that has sufficient resources to address need in the community so that homelessness is a **rare**, **brief**, and **non-recurring** experience.)

**LEVERAGE POINTS**

- Affordable Housing
- Health & Human Services
- Public Safety

**STRATEGY**

- Reorient targeted policies and maximize financing for infrastructure (e.g., sewer) to add new capacity.
- Maximize existing inventory by increasing turnaround for public housing renovation and cultivating LL relationships to increase homeless inventory.
- Implement ‘housing-focused’ policies for contracts (e.g., reduce barriers, adopt a ‘Housing First’ philosophy)
- Focus on data and establish clear performance metrics, and align metrics among public and private funders.
- Prioritize enforcement/clean-up of public lands where unsheltered homeless individuals congregate
- Establish linkages and programmatic partnership between homeless and criminal justice systems

**TACTICS**

<table>
<thead>
<tr>
<th>GOAL</th>
<th>LEVERAGE POINTS</th>
<th>STRATEGY</th>
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<tbody>
<tr>
<td><strong>METRICS</strong></td>
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<tr>
<td>No. of homeless people into permanent housing.</td>
<td>No. of homeless people into permanent housing.</td>
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<td>No. of new units specifically for homeless.</td>
<td>Reduction in healthcare costs for homeless services.</td>
<td>Increased City-State coordination for cleanup.</td>
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<tr>
<td>Turnaround time for public housing.</td>
<td>Increased public understanding/awareness.</td>
<td>Increased inter-agency coordination (within State govt.).</td>
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<td>No. of overall new housing units produced.</td>
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- Reorient special action team.
- Landlord and faith-based summits convened statewide.
- Embed targeted landlord outreach/housing navigation component in service contracts.
- Incorporate housing navigation and landlord mitigation funds.
- Provide training for providers.
- Re-orient shelter policies (e.g., small sizes, etc.)
- Target specific services (MH + SUD)
- Implement CES matching.
- 1115 Medicaid waiver amendment
- Homeless funders hui.
- Communications hui.
- Develop standardized state enforcement guideline.
- Establish structure for coordination.
- Build relationship with City and other partners (e.g., Humane Society, CWS, etc.)
- Convene targeted Resource Fairs in specific enforcement areas.
- Implement Community Outreach court and LEAD.
- Integrate law enforcement and outreach services.
- Strengthen investment in MH and SUD services.

**Hawaii State Framework to Address Homelessness (GCH, 2018)**