‘Housing First’ and Ohana Zone Implementation Progress Report
Year 2 (2019-2020)
PURPOSE OF THE EVALUATION

1. To understand the impact of Housing First and Ohana Zones on improving access to permanent housing

2. To identify what is further required to improve access to permanent housing, and, ultimately, end homelessness in Hawaii
Active Implementation Frameworks

Implementation Stages – Stage-appropriate activities necessary for successful systems change.

Implementation Drivers – Core components that create an infrastructure that supports sustainable service delivery.

Policy-Practice Feedback Loops – Connecting policy to practice to reduce barriers.

Implementation Support – Support achieves quicker, higher-quality results.
Active Implementation Stages: Housing First

- **Exploration**:
  - Assess fit
  - Ensure a usable innovation
  - Create implementation teams
  - Establish practice-policy loop

- **Installation**:
  - Examine implementation drivers
  - Develop practitioner readiness
  - Develop fidelity measure

- **Initial Implementation**:
  - Initiate improvement cycles
  - Build capacity for implementation drivers
  - Enhance the practice-policy connection
  - Assess fidelity

- **Full Implementation**:
  - Achieve fidelity
  - Improve outcomes
  - Sustain the practice-policy connection

2 to 4 Years
Year One Assessment Informs HICH Priorities

1. Sustain and scale housing focused solutions
2. Build system capacity and strengthen core competencies
3. Strengthen leadership and stakeholder alignment
4. Invest in organizational supports and infrastructure
5. Scale proactive efforts to divert those with higher needs to more appropriate care and prevent those who are imminently at risk of homelessness from entering the system.
To end homelessness in Hawaii by implementing and sustaining a housing-focused system that draws upon the efforts of multiple partners and creates a clear pathway to stable housing for individuals, families, and children who are homeless, which requires a shared community effort and an ‘all hands-on deck’ approach.

- Scott Morishige, Governor’s Coordinator on Homelessness
Hawaii sustained the lowest rates of COVID the US!
Active Implementation Frameworks: Drivers

END HOMELESSNESS IN HAWAII

Improved Outcomes

Effective Permanent Housing Strategies

Performance Assessment

Coaching

Systems Intervention

Facilitative Administration

Decision Support Data System

Selection

Training

Adaptive

Technical

Leadership

Competency Drivers

Organizational Drivers
Active Implementation Frameworks: Feedback Loops

1. BHHSURG
2. CARES Line
3. County Representatives
4. Continuum of Care
5. GCH – fiscal mapping
6. Outreach meetings
7. State Leaders
COVID Emergency Shelter: Hawai'i Island

Ka Lamaku in Kona

Hale Hanakahi in Hilo
COVID Emergency Shelter: Kauai

Beach Park Shelter In Place:
1. Anini
2. Anahola
3. Lucy Wright
4. Lydgate
5. Salt Pond
COVID Emergency Shelter: Maui

Maui ‘Pallet’ Shelter
COVID Emergency Shelter: Oahu

Provisional Outdoor Screening and Triage at Keahi Lagoon
Implementation Stages: Ohana Zones

- Exploration:
  - Assess fit
  - Ensure a usable innovation
  - Create implementation teams
  - Establish practice-policy loop

- Installation:
  - Examine implementation drivers
  - Develop practitioner readiness
  - Develop fidelity measure

- Initial Implementation:
  - Initiate improvement cycles
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- Full Implementation:
  - Achieve fidelity
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2 to 4 Years
Ohana Zones: PSH Projects

1. Kealahou – Hawaii Island
2. Kealaula - Kaua`i
3. Huliau - Maui
4. Kumuwai - O`ahu
5. Hale Maluhia - O`ahu
6. Hale Kipa vouchers - O`ahu
7. H3RC vouchers - O`ahu
Ohana Zones: Services

1. Hawai`i LEAD
2. Kaua`i LEAD
3. Maui LEAD
4. Keolahou Assessment Center - Hawai`i
5. Hale Hanakahi - Hawai`i
6. Ka Lamaku - Hawai`i
7. Uluwini Assessment Center - Hawai`i
8. Kukuiola Village - Hawai`i
9. HONU/POST - O`ahu
10. Villages of Maili - O`ahu
11. RYSE Youth Access Center - O`ahu
12. Onelauena Shelter repair - O`ahu
13. Kumuhonua Shelter repair - O`ahu
Ohana Zones: Year 1 and 2

- 358 Beds Preserved
- 432 New Beds
- 3215 Served
- 625 Permanently Housed
Year Three Focus: Operational

1. Competencies
2. Infrastructure
3. Performance
4. Sustainability
5. Success stories
Thank you...